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	Ended June 30, 2021							
	Alaska	Swedish	Washington/ Montana	Oregon	Northern California	Southern California	West Texas/ Eastern New Mexico	Consolidated
Inpatient Admissions	7,952	24,347	59,140	28,160	13,125	82,021	11,472	226,217
Acute Patient Days	61,549	138,807	340,324	161,114	72,857	394,743	64,825	1,234,219
Acute Outpatient Visits	239,108	477,155	1,621,644	1,780,700	386,450	1,604,134	368,114	6,483,337
Primary Care Visits	60,605	847,781	1,856,690	1,124,565	378,931	1,675,085	282,416	6,580,074
Inpatient Surgeries and Procedures	4,407	12,309	26,890	12,907	3,599	31,681	3,283	95,076
Outpatient Surgeries and Procedures	6,010	29,296	53,894	63,693	8,740	61,721	9,833	239,219
Long-Term Care Admissions	107	n/a	n/a	35	2	856	162	2,402
Long-Term Care Patient Days	25,319	n/a	n/a	4,945	2,854	35,446	4,516	159,365
Long-Term Care Average Daily Census	112	n/a	n/a	27	16	n/a	25	230
Home Health Visits	7,378	n/a	2,516	n/a	n/a	n/a	n/a	580,191
Hospice Days	12,345	n/a	n/a	n/a	n/a	349	32,926	558,177
Housing and Assisted Living Days	13,745	n/a	4,999	19,056	n/a	n/a	n/a	220,618
Health Plan Members	n/a	n/a	n/a	667,489	n/a	n/a	n/a	667,489
Average Daily Census	340	767	1,880	890	403	2,181	358	6,819
Acute Licensed Beds	482	1,571	2,895	1,500	809	3,846	922	12,025
FTEs	3,677	10,360	20,998	15,151	4,646	25,982	5,530	104,450